Not long ago, I read something that impressed me deeply. It went like this: “If your dreams are not big enough to scare you, they are not big enough for God!”

When I think of the challenge of reaching China, Japan, North Korea, India, and the Middle East for Jesus, it is scary! But I know that God has a plan to reach everyone for Jesus, because “He is not willing that any should perish, but that all should come to repentance!” (2 Peter 3:9). Then there is the Great Commission that Jesus gave to us: go and preach and teach and baptize … to all nations. Our job is not to question God as to how or why, but to go! That is what “AWR360˚ – From Broadcast to Baptism” is all about.

My dream is simple: To Go! We will broadcast to all the world as we are able … with no walls, no borders, and no limits. We are challenged as a media ministry to connect listeners to the Adventist message and to churches. Therefore, my dream is to have a massive Internet Bible school so that people listening to our broadcasts can be directed to study and learn about Jesus … and it is already happening.

But, in many areas we can do a lot more. For example, earlier this week we flew out of India with a heavy burden (i.e. dream) as to how to reach the 1.34 billion people. We are now broadcasting on FM and shortwave in India, but what if we broadcast more? By airing programs on AM as well, we could cover the southern half of the country from Sri Lanka and the northern half from Nepal.

At this time, there are no restrictions in those countries on preaching the truth as it is in Jesus,
thus reaching 1.34 billion in India. Yes, we can broadcast on FM in India, but only health messages, and through FM we are not reaching many cities because of the cost and coverage. Now here is the dream: with all of our upcoming broadcasts on FM, AM, and SW, we will broadcast with the intention of driving our listeners to our churches for health seminars. These will bridge over to Bible seminars and then to baptism, which is “AWR360˚ – Broadcast to Baptism.”

But wait, there is more . . . Seminar and sermon presenters will need video projectors. I have just found a small 1,800 lumens projector that only costs $100, which would be easy for many of us to financially support. The great thing about this projector is that we found a company in China that has changed the firmware inside for us so it can be used with just a flash drive and no computer is needed. Now, my dream? We will need 2,000 projectors, since there are 4,000 churches in India but less than half have video projectors. That amounts to $200,000.

But listen, there is more to the dream. In China, one of our friends has developed a new “AWR godpod” audio player, enabling us to broadcast via a little radio which is pre-loaded with our Adventist health and Bible messages. A church member will make a friend and ask if they can give them a new radio. They are informed that the church member will check back in three days. In three days, if the new friend has listened to the program, then they are invited to attend a health seminar at the church. If they have not listened, then our Adventist brother or sister says, “I am so sorry, please give the radio back to me, and I will give it to another friend!” The response is fast: “Oh no, please let me keep it, and I will promise to listen.”

As the health seminar concludes, the presenter asks the question: “Are there any health principles in any of the holy writings?” Yes, there are. So they look at the writings of Buddha, Muhammad, Confucius, Jesus, and so on, looking for health principles. That is the “bridge.” After a few studies, the presenter asks the question: “Is there anything in the holy writings that prophesies about our time? No, there is nothing except in the Bible, which is packed full of prophecy.” So it becomes easy to bridge into the Bible. Oh yes, for the godpods for India, we need at least 10,000, at a cost of $18 apiece or $180,000.

My dream: broadcast to baptism! But I do not have time to tell you about other dreams . . . . There is cell phone evangelism, YouTube evangelism, Internet podcasts, digital audio broadcasts (DAB), and social media.

My dream for AWR360˚ is to broadcast on all media platforms to all the world, winning as many as possible to Jesus. A big dream? Yes! But we serve a big God! Remember: “If your dream is not big enough to scare you, it is not big enough for God.” Thanks so very much for your prayers, which will make these dreams for Adventist World Radio a reality, and for your wonderful financial support!

Yours in the Blessed Hope,
Duane McKey, DMin
Radio has the ability to carry the gospel message directly into people’s homes and hearts. Through invisible airwaves, smartphones, solar players, and more, God’s love is reaching people who are yearning for hope and salvation. Adventist World Radio is blessed with talented staff and dedicated production partners, who together are serving listeners around the world in more than 100 languages. We thank our dedicated supporters, who are making the following new initiatives possible, as well as funding our ongoing broadcasts.

AFRICA

BOTSWANA

The Adventist Church tried for years to get on the air in Botswana, one of Africa’s most-developed countries. Finally, members from one congregation put up funds from their own local church budget to purchase airtime, and the results were tremendous. AWR responded to an appeal from the Botswana Union Conference to fund a weekly one-hour broadcast on Duma FM. When the church wanted to purchase two additional hours per week, the station recognized the value of the content and agreed to a 50 percent discount. The conference has also secured a weekly half-hour broadcast on Radio Botswana 2. AWR is funding 60 percent of these broadcasts until the church has secured its own FM license.

Annual airtime investment: $14,900

BURKINA FASO

In this Muslim-majority territory, radio is raising interest in the gospel message. AWR is providing funding to support the production of programs in the Mooré language, and purchasing airtime on 15 local radio stations. Mooré programs have also been added to AWR’s shortwave schedule.

Annual airtime investment: $16,236

CÔTE D’IVOIRE

After many years of broadcasting Dyula and French programs through shortwave, opportunities to purchase airtime on seven FM radio stations in and around the major urban center of Abidjan are now a reality. The Ivory Coast Conference and its churches are partnering with the AWR Voice of Hope studio to provide content for these weekly half-hour broadcasts.

Annual airtime investment: $8,400

EAST AFRICA

In Kenya, Tanzania, and Uganda, AWR360° partnered with Total Member Involvement (TMI) to equip presenters at hundreds of meeting sites with video projectors. An unprecedented 147,000 baptisms resulted from this coordinated outreach.

Equipment investment: $100,000

KENYA

Radio outreach is flourishing in Kenya, and recent expansions are building on this success.

- The West Kenya Union Conference has obtained a license which will enable the church to broadcast for 12 hours a day on a shared license. AWR is funding the

HIGHLIGHTS OF 2016-17

Radio has the ability to carry the gospel message directly into people’s homes and hearts. Through invisible airwaves, smartphones, solar players, and more, God’s love is reaching people who are yearning for hope and salvation. Adventist World Radio is blessed with talented staff and dedicated production partners, who together are serving listeners around the world in more than 100 languages. We thank our dedicated supporters, who are making the following new initiatives possible, as well as funding our ongoing broadcasts.
equipment for a new production studio in this region.

- Shekei FM, based in Mombasa, has been operating for years with worn-out equipment. Staff are overjoyed to receive a new transmitter, antenna system, and studio equipment from AWR.

- On the campus of the University of East Africa, Baraton FM is also the recipient of much-needed new equipment.

**Total investment: $50,800**

**LESOTHO**

Church leaders in this tiny country are anxiously waiting for a response to their application for an FM license. In the meantime, they have been successful in securing airtime on four FM stations, which together provide coverage of the entire country. To date, the results of these broadcasts have been excellent. AWR has agreed to help cover the airtime costs for these stations, to enable listeners to continue tuning in to AWR’s Voice of Hope.

**Annual airtime investment: $5,280**

**MADAGASCAR**

There are areas of this mountainous island country where listeners cannot pick up radio signals, so other methods must be used, such as AWR’s solar-powered audio players (“AWR godpods”). These devices hold up to 800 hours of programs and can be loaded with sermons, music, health programs, and children’s stories. Most recently, AWR purchased 400 godpods, which are being loaded with programs in the Malagasy language and are being distributed among select people groups in rural communities. We are also assisting with the salary of an engineer.

**Project investment: $12,000**

**Staff investment (2017): $6,600**

**MALAWI**

Over the past eight years, Malawi Adventist Radio has been remarkably successful in its evangelistic efforts, even attracting the attention of the deputy prime minister, who visited the station and encouraged it to continue. However, the station has been in need of a complete upgrade. Staff also
dreamt of expanding coverage to the entire country, including the lakeshore region, where the majority of the population is Muslim. AWR is funding the studio upgrade and installation of five new transmitter and antenna systems around the country.

**Total investment: $57,415**

**NIGERIA**

With the country’s economy and security in turmoil, people are in need of God’s guidance and protection more than ever. Dedicated radio staff and volunteers are conscious of their responsibility and have continued their work despite challenging conditions and personal threats. AWR has funded the refurbishment of the production studio at Babcock University.

**Equipment investment: $15,000**

**RWANDA**

The Voice of Hope FM station in Kigali is recognized as one of the most-listened-to stations in the city and has played a major role in the post-genocide reconciliation. However, the station only covers about 50 percent of the population. Along with upgrading the current station, AWR is providing three additional transmitters and antenna systems to extend coverage nationwide and even to the surrounding countries. In 2016, by God’s grace more than 100,000 people were baptized during “Rwanda for Christ” – the first major evangelistic partnership between AWR360° and TMI. Our extended broadcasts will help retain the new members and reach even more for Jesus.

**Equipment investment: $650,000**

**SIERRA LEONE**

People here still have vivid memories – and scars – from the country’s 10-year civil war. After a long process, during which the church stepped out in faith and began constructing a new building and studio, an FM license for the capital city of Freetown was finally granted. We are providing a generator, transmitter, antenna system, and studio equipment to get the station up and running.

**Equipment investment: $42,000**
SOUTH SUDAN

Once again, the world’s newest country is ranked as the world’s most fragile state. Miraculously, church members here have not only funded significant radio operations themselves – named Salvation FM – but are in the process of expanding their efforts. Their well-organized approach included forming a radio station committee, developing sustainability strategies, preparing a building, fundraising, and training studio staff. AWR is dedicated to supporting their activity, through several new investments:

Upgrading the station in Juba: $13,000
Establishing a new station in Malakal: $67,000
Establishing a new station in Bor: $67,000

TANZANIA

For the past three years, ministries here have been connecting their evangelism efforts, with tremendous results. A three-week meeting series in 2017 was prefaced by extensive community service projects. Then it was jointly broadcast live through Morningstar Radio, Morningstar TV, and social media. Across the country, 86,000 people were baptized and joined the Adventist Church. AWR has purchased equipment to upgrade the central studio in Morogoro.

Equipment investment: $7,415

UGANDA

The Uganda Union Mission currently operates three FM stations: Ebenezer FM in Mbale, Maranatha FM in Jinja, and Prime Radio in Kampala. All three stations are very effective in their outreach endeavors. Church leaders and government representatives have been encouraging the establishment of additional Adventist stations in the west and north of the country, so the mission is proposing to establish Light FM in Kasese.

Equipment investment: $45,500

UNNAMED COUNTRY

During the past two years, 221 religious leaders from an important Christian denomination in an African country [which we cannot name, for security] were baptized into the Adventist Church. The most effective way to nurture and remain connected with these new members is through AWR’s broadcasts. At the request of the local Adventist church leader, AWR has provided 300 shortwave radios with integrated memory cards, which are being given to the newcomers. Through these programs, they can gain a better understanding of Adventist teachings and remain connected with the church.

Radio investment: $7,050

ZIMBABWE

The Doma people live in a remote area in the north, and have had little exposure to the outside world. AWR has supplied 200 godpods for these isolated people, which will be loaded with programs in their language. We also have plans for building a radio station not far from their village, so that they will also receive our live broadcasts. About 300 people have been baptized so far.

Project investment: $5,990 to date
ARGENTINA
More than 80 radio stations are carrying the gospel to listeners across Argentina, the most active radio ministry in South America. AWR has answered the call to assist with upgrading the FM station in Florida, a suburb of Buenos Aires.

Equipment investment: $45,270

BELIZE
Adventists make up more than 10 percent of the population of this tiny country. In response to an appeal from Faith FM, AWR helped to rebuild the station and install a new tower that was damaged during Hurricane Earl in 2016.

Project investment: $7,500

BOLIVIA
Radio is a strong component of church outreach in the Americas, and there are more than three dozen church-owned stations in Bolivia. We are providing major funding to assist with the purchase of five FM transmitters and antenna systems, which will be used to establish new stations in Uyuni, Huanuni, Cliza, Ivirgarzama, and Magdalena.

Equipment investment: $42,000

BONAIRE
For the first time, the Adventist church in Bonaire is venturing into radio ministry. The Dutch Caribbean Union Mission proposed constructing an FM station on the island, and AWR is helping to bring the project to fruition through financial support.

Equipment investment: $26,453

COSTA RICA
The AWR property in Alajuela, which was formerly the site of our Americas region office, has been leased to the Inter-American Division for $1/year. The church plans to establish a training center there, and will cover all operating expenses.

ECUADOR
The staff at Nuevo Tiempo in Quito are slowly improving operations, with AWR’s assistance. Most recently, we funded an upgrade of their station.

Equipment investment: $29,961

EL SALVADOR
Church leaders in El Salvador are considering the acquisition of one more station, which would enable them to cover almost the entire country, along with the existing stations. In the meantime, AWR is funding the replacement of equipment for Radio Adventista that was damaged during a hurricane.

Equipment investment: $8,415
NICARAGUA

Despite being the poorest country in South America, Nicaragua has 12 active radio stations, which are operated by either the church or members. AWR is supporting their work through several investments:

Two new transmitters, antennas, and mixer for the South Atlantic Nicaragua Mission: $9,360

A new transmitter for the station operated by Cross to Crown International: $3,320

PERU

Local radio serves as a strong voice in the communities scattered throughout the mountains of Peru. We are assisting three FM stations – in Arequipa, Chiclayo, and Piura – with majority funding for their upgrades.

Equipment investment: $74,411

USA

In today’s media world, broadcasts that are started as an outreach for local communities can also serve as a blessing to listeners far beyond the initial target audience. AWR is providing funding to the Minnesota Conference for establishing an Internet radio station to reach the more than 100,000 Somalis living in Minnesota, as well as around the world.

Project investment: $10,000

ASIA/PACIFIC

CHINA

God is opening doors in miraculous ways in China, where dedicated local members are finding innovative ways to connect with listeners. AWR is honored to contribute to their ministry.

- We commissioned a church elder in China to design and develop an affordable solar-powered AM/FM/SW radio/audio player (“godpod”). Church members’ distribution plan for several thousand godpods includes techniques for personalized follow-up. These devices can also be made available to AWR listeners worldwide to receive Adventist programming: $100,000

- Through fundraising appeals to General Conference employees and a matching gift, we have financed several new studios in China. Plans are developing to create up to 19 mini media centers throughout the country: $83,869 to date

GUAM

AWR is partnering with the Guam Micronesia Mission, the North American Division, and local churches on establishing eight new radio stations on the following islands: Majuro, Kwajalein, Kosrae, Pohnpei, Chuuk, Yap, Republic of Palau.

Project investment: $96,850
INDONESIA
Several hundred living languages are spoken in Indonesia, a nation of 18,000 islands. AWR has approved a proposal from the West Java Conference to establish a radio production studio at the conference office to produce Sundanese programs.

Project investment: $4,886

JAPAN
Evangelism is not easy in this country of 125 million people, where there are only 15,000 Adventists. AWR has developed a two-year strategy to assist committed Japanese church leaders and members in their desire to share the gospel with a wider audience. We are providing major funding to broadcast special contextualized programs on local stations in Tokyo, which will be syndicated and heard across the country. This exposure will prepare listeners for the evangelistic meetings that will be held in 2018.

Annual airtime investment: $1,200,000

KIRIBATI
This Pacific island republic is a new partnership for AWR. We are providing half of the cost of equipment to establish an FM station here, with the South Pacific Division funding the balance.

Equipment investment: $35,000

MYANMAR
In our Asia/Pacific region, Myanmar has one of the most flourishing radio operations. We shared the feeling of devastation when a fire destroyed the central production studio in Yangon. Staff – including the technician who was injured – faithfully carried on production in temporary quarters, until new equipment was provided.

Equipment replacement: $8,780

PAKISTAN
After AWR helped start up a new studio in Karachi, we followed up with training for new Sindhi and Pashtu producers. We are also assisting with a new studio in the north, are providing equipment for both locations, and will help fund two Sindhi and two Pashtu producers on a pay-per-program basis over five years.

Project investment: up to $24,815 over 5 years
PHILIPPINES
This region has been a major focus for AWR in 2017, and a wonderful demonstration of the results that can come from coordinating outreach activities.

- AWR launched the first Adventist radio broadcasts in Oriental Mindoro in early 2017, to prepare the public for a subsequent series of AWR360° evangelistic meetings, in partnership with TMI. We brought 48 speakers from Japan to preach their first-ever meetings, helping them to become excited about the planned Japan-wide series in 2018. More than 1,400 baptisms resulted from the programs and meetings, and AWR is committed to funding ongoing broadcasts until a permanent station can be established.

Initial airtime investment: $22,864

- To follow up on new members in Oriental Mindoro, we also provided funding for several Bible workers: $20,000

- In the Davao Mission, we are funding half of the cost of a new FM station in Davao City. This region needs our prayers, as it is suffering from ongoing unrest as the government battles Islamic militants.

Matching fund: $37,596

EUROPE/MIDDLE EAST

ARMENIA
During the past six years, AWR has supported the production and broadcast of programs on several local stations in this former Soviet republic. We are currently sharing the costs of purchased airtime, online distribution, and studio upgrades with the Trans-Caucasus Union of Churches.

Combined investment: $7,743

BULGARIA
This is one of the oldest states on the European continent, with a mix of Eastern and Western cultures. AWR has upgraded the Voice of Hope studio, which has been sharing God’s love on the air for more than 15 years.

Equipment investment: $7,128

LEBANON
The production studio in Beirut is creating programs in vital languages for the Middle East. AWR is funding additional pro-
ducers, who are assisting with production and follow-up of interests in Arabic, Farsi, and Turkish.

**Staff investment: $1,050,000 over 5 years**

**MOLDOVA**

We recently provided significant funding for the purchase of four FM stations here. Now we are assisting with studio space and upgrades and new transmitters, and look forward to receiving reports of listener response to this expanded outreach.

**Project investment: $41,790**

**PAN-EUROPEAN RADIO ADVISORY**

This event was jointly organized with the Inter-European Division, with the aim of bringing together presenters, technicians, and managers and challenging them to think differently about reaching their audiences in new ways. Adapting to new technologies such as Radio 2.0 was a major focus, integrated with sharing hope through “Total Radio Involvement.”

**Project investment: $6,174**

**PORTUGAL**

In Portugal, the law requires that 40 percent of all music aired must be in Portuguese, and more than half of it must be in European Portuguese. In addition, a third of all music must be new pieces that were released in the last 12 months. This creates a challenge for the Portuguese Union, which has requested assistance from AWR. We are assisting RCS Radio with the cost of producing original Christian songs and instrumental tracks in collaboration with the music composer for Novo Tempo in Brazil. AWR will be given global rights to use the music in our programming, in any language and on any of our affiliate stations.

**Project investment: $8,300**

**REFUGEES IN EUROPE**

People who are fleeing their homelands are desperately in need of hope, yet it can be difficult to reach them with radio broadcasts as they move from place to place. AWR’s godpods are being loaded with messages in relevant languages such as Kurdish, Arabic, and Farsi, and have been distributed in Sweden and refugee camps in northern France.

**Project investment: $6,174**

**ROMANIA**

The Radio Vocea Sperantei network is prospering in Romania, the largest of the Balkan countries. We saw evidence earlier
this year, when AWR360° teamed up with TMI and radio listeners flocked to hundreds of evangelism meeting sites across the country. This outreach also extended to 4,300 sites in Eastern Europe and Russia, which we supported with video projectors for presenters. For the first time, AWR has been asked to assist the Romanian network ministry, so we are funding the purchase of nine new FM and four AM transmitters.

**Region investment: $160,000**

**RUSSIA**

We are thankful that God has led our partners in Russia to stations that are willing to air Adventist programs. AWR is pleased to fund production and airtime costs for broadcasts in greater Moscow, Estonia, greater Irkutsk, Kazan, Volgograd, and Yekaterinburg. These programs can reach 19 million listeners.

**Investment to date: $179,072**

**TAJIKISTAN**

In this smallest Central Asian nation, the law allows freedom of religion, but Christian converts from Islam face persecution from their family members and the community. AWR has provided equipment to establish a new studio and will assist with the cost of production. The local team members face a delicate balance as they attempt to quietly witness through media.

**Equipment investment: $6,000**

**Annual production investment: $2,208**

**TURKEY**

With the increase in production staff in Turkey, AWR is providing equipment to augment the production capability of new programs.

**Equipment investment: $4,700**

**UKRAINE**

God has been blessing the radio team in Ukraine – most of whom are young people – in a mighty way. After helping the union to obtain 13 new licenses last year, AWR has provided studio equipment and is committed to assisting with the cost of operations for five years.

**Investment to date: $412,843**
## 2016 FINANCIAL REPORT

### INCOME

- **Released Restricted Gifts**: 7.6%
- **Rent**: 0.3%
- **General Conference/Division Appropriations**: 21%
- **Wills & Estate Gifts**: 16%
- **Division Offerings**: 20.2%
- **Direct Gifts**: 35%

### EXPENSE

- **Self-Generated Airtime**: 15%
- **Fund-Raising Expense**: 7%
- **Advancement, Communication, Development, Planned Giving, and Web**: 8%
- **Administration**: 16%
- **Special Projects and Miscellaneous**: 16%
- **Purchased Airtime**: 28%
- **Broadcasting and Engineering**: 10%
INCOME

Direct gifts are received directly from AWR donors by cash, check, and credit card.

Division offerings are donations received from local churches in each division and a percentage of world mission offerings.

Wills and estate gifts such as wills, trusts, annuities, and properties are also received for the work of AWR.

General Conference/Division appropriations are used to fund the operating expenses of the AWR offices around the world so that the funds received from donors can be used primarily for the broadcast ministry of AWR.

Released restricted gifts is income and donations designated for a specific purpose and then released when there is a specific project which qualifies.

Rent is income from rental property owned by AWR.

EXPENSE

Self-generated airtime is the operations and engineering operating costs at the AWR-owned station on Guam.

Purchased airtime is the amount of funds allocated to purchase time on leased transmitters, and also broadband and satellite expenses related to linking our offices to those transmitter sites.

Broadcasting and engineering is the technical staff and expenses related to the broadcasting and engineering function at each site.

The special project appropriations, which AWR and donors give for the start-up of new studios where new languages are produced, are used for equipment, training, and sharing in the production costs.

Administration and general expenses consist of the administrative, secretarial, and accounting functions at each site, including headquarters. These expenses are the costs of operating an office, such as insurance and utilities.

Advancement, communication, development, planned giving, and web are the functions, coordinated at headquarters, where reports of the work of AWR, materials for AWR promotion, communication with donors, and the cultivation of potential donors are carried out.

Fund-raising includes items such as printing, production, and postage for direct-mail and television appeals, software for managing donor information, and salary expense of those involved in fund-raising activities.

HOW GIFTS TO AWR ARE USED

The gifts that we receive from kind donors go directly into our radio and evangelism projects to reach the world for Jesus. As a ministry of the General Conference of Seventh-day Adventists®, our AWR staff salaries and expenses are paid from funds that come from the GC and not from donations. So be assured that your gifts go directly to AWR projects.
GLOBAL REACH

AFRICA

SHORTWAVE AFFILIATE STUDIOS

Maroua, Cameroon  Fulfulde
Addis Ababa, Ethiopia  Afar, Amharic, Oromifa, Tigrinya
Accra, Ghana  English
Abidjan, Ivory Coast  Dyula, French
Nairobi, Kenya  English, Somali
Antananarivo, Madagascar  Malagasy
Elisha Remo, Nigeria  Hausa, Igbo, Yoruba
Morogoro, Tanzania  Maasai, Swahili

LOCAL STATIONS

Botswana, 2 stations  English
Burkina Faso, 15 stations  Mooré
Bujumbura, Burundi  Rundi
Yaoundé, Cameroon  Beti, French, Fulfulde
Congo, 8 stations  French, Swahili
Libreville, Gabon  French
Ghana, 2 stations  English, Ewe, Ga, Hausa, Twi
Kenya, 4 stations  Dholuo, Ekegusu, English, Kikamba, Maasai, Swahili
Monrovia, Liberia  Bassa, English

Blantyre, Malawi  Chichewa
Elisha Remo, Nigeria  English, Hausa, Igbo, Yoruba
Kigali, Rwanda  Kinyarwanda
Juba, South Sudan  Juba Arabic
Tanzania, 9 stations  Swahili
Uganda, 3 stations  Ateso, English, Luganda, Lugosa, Lukonzo, Luo, Luyira, Rubwisi, Runyakitara, Swahili
Kabwe, Zambia  Bemba, English, Lenja, Tonga

AMERICAS

United States  Spanish shortwave for Cuba

LOCAL STATIONS

Argentina, 80 stations  Spanish
Belize, 8 stations  English, Spanish
Bolivia, 37 stations  Spanish
Brazil, 18 stations  Portuguese
Chile, 31 stations  Spanish
Costa Rica  Spanish
Dominican Republic, 21 stations  Spanish
### ASIA/PACIFIC

**SHORTWAVE AFFILIATE STUDIOS**

- **Dhaka, Bangladesh**
  - Bangladesh

- **Phnom Penh, Cambodia**
  - Khmer

- **Hong Kong**
  - Cantonese, Mandarin, Min Nan, Tibetan, Uighur

- **India (for Bhutan)**
  - Dzongkha

- **Aizawl, India**
  - Assamese, Kok Borok, Meitei, Mizo

- **Pune, India**
  - English, Gujarati, Hindi, Kannada, Malayalam, Marathi, Oriya, Punjabi, Tamil, Telugu

- **Bandung, Indonesia**
  - Sundanese

- **Jakarta, Indonesia**
  - Indonesian

- **Yogyakarta, Indonesia**
  - Javanese

- **Seoul, Korea**
  - Korean

- **Ulaanbaatar, Mongolia**
  - Mongolian

- **Pyin Oo Lwin, Myanmar**
  - Chin, Kachin, Shan

- **Yangon, Myanmar**
  - Burmese, Karen, Mon, Po Karen

- **Kathmandu, Nepal**
  - Nepali, Tibetan

- **Pakistan**
  - Punjabi, Urdu

- **Manila, Philippines**
  - Ilocano, Tagalog

- **Colombo, Sri Lanka**
  - Sinhalese

- **Muak Lek, Thailand**
  - Hmong, Isan, Lao, Thai

- **California, USA**
  - Khmer, Vietnamese

- **Vietnam**
  - Vietnamese

**LOCAL STATIONS**

- **Andaman Islands**
  - Hindi

- **Australia, 100+ stations**
  - English

- **Cook Islands**
  - English, Hindi

- **Fiji**
  - English, Fijian, Hindi

### EUROPE/MIDDLE EAST

**SHORTWAVE AFFILIATE STUDIOS**

- **Plovdiv, Bulgaria**
  - Bulgarian

- **Paris, France**
  - French

- **Florence, Italy**
  - Italian

- **Beirut, Lebanon**
  - Arabic, Farsi, Kabyle, Tachelit

- **Tula, Russia**
  - Russian

- **Turkey**
  - Turkish

- **Kiev, Ukraine**
  - Ukrainian

**LOCAL STATIONS**

- **Yerevan, Armenia**
  - Armenian

- **Italy, 8 stations**
  - Italian

- **Moldova, 5 stations**
  - Romanian

- **Sintra, Portugal**
  - Portuguese

- **Romania, 45 stations**
  - Romanian

- **Russia, 6 stations**
  - Russian

- **Spain, 28 stations**
  - Arabic, Darija, English, Hassaniya, Kabyle, Spanish, Tachelit

- **Gothenburg, Sweden**
  - Swedish

- **Ukraine, 13 local stations**, national network
  - Ukrainian

**PODCAST-ONLY BROADCASTS**

- **Austria & Germany**
  - German

- **Georgia**
  - Georgian

- **Japan**
  - Japanese

- **Mauritius**
  - Mauritian Creole

- **Poland**
  - Polish

- **USA**
  - Navajo

---

1. Church-owned radio stations
2. Lay-owned radio stations
“I am impressed today with the Word of God aired by Andre Tampubolon (photo right) about one ship lost from 100. It reminds me of my personal condition.

“I am an ordinary person with no high position at all. In 2014 I lost my wife, and after that my economic situation also went down. One of the causes was that I had to pay for all of the funeral ceremonies, which are so expensive. Several years later, my money was completely finished. In addition, my children told me that they aren’t getting any allowance from their school.

“I was so depressed, and at that time I tuned the radio and listened to your program: Suara Pengharapan (Voice of Hope). At that time, I realized that I need to listen to the Word of God from your radio program.”

— AWR Indonesia listener email 💌

LISTENER TESTIMONIES

Bramsy B. Nathan  “May the good Lord continue to uphold u as u convey the gospel across the universe. We are indeed happy for u. AWR Hausa listener.”

Michel M. Bitonderubusa  “I live in Kigali [Rwanda] ... am listening to the Voice of Hope right now. Happy Sabbath.”
BOARD OF DIRECTORS
Guillermo Biaggi (Chair)
Duane McKey (Secretary)
Abner De los Santos (First Vice Chair)
Magdiel Perez Schulz (Second Vice Chair)
Vimala Abraham
Audrey Andersson
Rudy Baloyo
Rodney Brady
Mario Brito
Brent Burdick
Alain Coralie
Williams Costa Jr.
Trinh T.T. Dao
Marlon de Souza Lopes
Karnik Doukmetzian (Invitee)
Loney Duncan
Elie Henry
Yutaka Inada
Daniel Jackson
Mark Johnson
Gary Krause
Donald Martin
Rick McEdward
Wilson Measapogu
Derek Morris
G.T. Ng
Delbert Pearman
William Pergerson
Juan Prestol-Puesán
Gideon Reyneke
Tim Saxton
Greg Scott (Invitee)
Kent Sharpe (Invitee)
Ray Wahlen
Elie Weick-Dido
Ted Wilson

HEADQUARTERS STAFF
Duane McKey
President
Greg Scott
Senior Vice President
Kent Sharpe
Vice President, Finance
Cami Oetman
Vice President, Advancement
Jeff Cordray
Assistant Treasurer
Nancy Costa
Assistant to the President
Shelley Nolan Freesland
Communication Director
Sue Hinkle
Outreach Manager
Nick Knecht
Videographer
Ana Mondragon
Direct Response Assistant
Robert Peck
Field Representatives Coordinator
Ed Reid
Assistant to the President for Planned Giving
Robert Stotz
Videographer
Robert Valencia
Web/Media Strategist
Jeff Wilson
Assistant to the President for Planned Giving
Angela Woods
Development Specialist

REGION LEADERSHIP STAFF
AWR AFRICA
Bracknell, England
Ray Allen
Global Training Director/Africa Region Director

AWR AMERICAS
Silver Spring, Maryland, USA

AWR ASIA/PACIFIC
Bangkok, Thailand
Surachet Insom
Region Director
Anniston Mathews Program Director

AWR ASIA/PACIFIC
Agat, Guam
Brook Powers
Chief Engineer/Site Manager
Sammy Gregory
Assistant Chief Engineer
Alberto Samaan
Engineer

AWR EUROPE
Bracknell, England
Pino Cirillo
Global Frequency Engineer
Daryl Gungadoo
Global Resource Engineer
Vasili Makarchuk
Europe Region Controller/Africa Region Program Coordinator
Yves Senty
Europe Program Director

© 2017 by Adventist World Radio®, a ministry of the General Conference of Seventh-day Adventists®. All rights reserved.